

Message Text

LIMITED OFFICIAL USE

PAGE 01 USNATO 05156 221716Z
ACTION EUR-12

INFO OCT-01 ISO-00 SSO-00 NSCE-00 INRE-00 ICAE-00
CIAE-00 PM-05 INR-10 L-03 ACDA-12 NSAE-00 PA-01
SS-15 SP-02 TRSE-00 DODE-00 /061 W
-----079489 221718Z /53

O 221710Z MAY 78
FM USMISSION USNATO
TO SECSTATE WASHDC IMMEDIATE 1782

LIMITED OFFICIAL USE USNATO 05156

E.O. 11652: NA
TAGS: PARM, PINR, MARR, MCAP
SUBJECT: PROPOSED RAND CORPORATION STUDY OF NATO PEACE-TO-
- CRISIS TRANSITION

REF: STATE 123908

1. UPON REFLECTION WE BELIEVE THAT A STUDY ON THE MANNER
IN WHICH NATO WOULD MOVE FROM PEACE TO CRISIS OR
HOSTILITIES COULD BE A USEFUL TOOL FOR DEVISING US
POLICY. WE RECOGNIZE THE HIGH QUALITY OF THE PEOPLE
SCHEDULED TO CARRY OUT THE PROPOSED RAND STUDY AND
BELIEVE THEY AS INDIVIDUALS ARE EQUIPPED TO DO A
USEFUL JOB.

2. IN OUR VIEW THE PROBLEMS OF TRANSITION FROM PEACE
TO CRISIS ARE IMPORTANT TO STUDY. ALTHOUGH NATO HAS
WORKED HARD TO DEVELOP LOGICAL AND RATIONAL PROCEDURES
AND INSTITUTIONS TO DEAL SYSTEMATICALLY WITH CRISIS,
FURTHER ANALYSIS OF POTENTIAL PROBLEM AREAS IN THE
MACHINERY WOULD BE USEFUL.

3. NEVERTHELESS, WE ARE NOT FULLY CONVINCED THAT THE
LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 02 USNATO 05156 221716Z

RAND PROPOSAL IS THE PROPER METHOD WITH WHICH TO
TACKLE THE PROJECT. WE ARE PARTICULARLY CONCERNED
THAT A UNILATERAL US CONTRACTED STUDY MIGHT BE PERCEIVED
AS A RETREAT FROM THE CONSULTATIVE PROCESS WHICH WE
HAVE USED IN CONNECTION WITH ANALYZING THE "CRISIS
MANAGEMENT ISSUE" IN NATO, FOR EXAMPLE IN CONNECTION
WITH NATO EXERCISES SUCH AS THE RECENTLY COMPLETED

HILEX-8.

4. WE ARE NEUTRAL, THEREFORE, AS TO WHETHER THIS
290,000 DOLLAR, FOR THE FIRST YEAR ALONE, STUDY COULD
BEST BE CARRIED OUT THROUGH OUTSIDE CONTRACTORS OR
WHETHER IT MIGHT NOT BE BETTER DONE "IN HOUSE" THROUGH
REINFORCING THE CONSULTATIVE WORK ON THIS ISSUE ALREADY
UNDERWAY AT NATO.

5. PERHAPS THE MOST APPROPRIATE APPROACH, IF THE RAND
STUDY IS APPROVED, IS TO MAKE CLEAR THAT WE SEE IT
AS PART OF A US CONTRIBUTION TO A FOLLOW-ON ALLIANCE-WIDE
STUDY OF THE SAME ISSUE. GLITMAN

LIMITED OFFICIAL USE

NNN

Message Attributes

Automatic Decaptoning: X
Capture Date: 01 jan 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: PEACE, STUDIES, PROGRAMS (PROJECTS), GOVERNMENT REACTIONS, REGIONAL DEFENSE ORGANIZATIONS
Control Number: n/a
Copy: SINGLE
Draft Date: 22 may 1978
Decaption Date: 01 jan 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 20 Mar 2014
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1978USNATO05156
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Expiration:
Film Number: D780215-0793
Format: TEL
From: USNATO
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1978/newtext/t19780531/aaaabakd.tel
Line Count: 75
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: a7a80799-c288-dd11-92da-001cc4696bcc
Office: ACTION EUR
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 2
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: n/a
Reference: 78 STATE 123908
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 17 jun 2005
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 2611440
Secure: OPEN
Status: NATIVE
Subject: PROPOSED RAND CORPORATION STUDY OF NATO PEACE-TO- - CRISIS TRANSITION
TAGS: PARM, PINR, MARR, MCAP, US, NATO, RAND CORPORATION
To: STATE
Type: TE
vdkvgwkey: odbc://SAS/SAS.dbo.SAS_Docs/a7a80799-c288-dd11-92da-001cc4696bcc
Review Markings:
Sheryl P. Walter
Declassified/Released
US Department of State
EO Systematic Review
20 Mar 2014
Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014